

Onondaga County Resource Recovery Agency

2020 Annual Report

Board Chair and Executive Director Message

OCRRA (Onondaga County Resource Recovery Agency) is a non-profit public benefit corporation created by the New York State Legislature, which delivers a comprehensive solid waste management and resource recovery system to Onondaga County residents.

OCRRA's Board of Directors is comprised of 15 volunteer citizens appointed by the following government offices; the Onondaga County Executive, the Onondaga County Legislature Chair, the Mayor on behalf of the City of Syracuse, and the Towns of Onondaga and Van Buren, our host communities. The Board of Directors takes its financial and environmental duties seriously and works hard to deliver a reliable, environmentally sound and fiscally responsible solid waste system.

OCRRA provides a strong recycling and composting program; a foundation for waste disposal at the local Waste-to-Energy Facility; a robust public outreach and education service; and award-winning programs for hard to manage materials including household hazardous waste, fluorescent light bulbs and other mercury containing devices.

In 2020, OCRRA completed construction upgrades at the Rock Cut Road Transfer Station, bringing it into compliance with recently updated NYSDEC regulations. All operations at the facility are now undercover, allowing for improved storm water management, noise reduction and customer service. The facility now serves commercial customers with a state-of-the-art automated scale system and improved load outs.

Residential customers will continue to be served at the Ley Creek Transfer Station with a new schedule; it is operational three days a week, including every Saturday, now with extended Saturday hours.

Though COVID-19 impacted many aspects of our lives in 2020, despite restaurant closures and school closings which reduced incoming food scrap volumes, OCRRA was able to keep compost production up by changing our yard waste to food scrap ratios. This ensured that there would still be ample volumes of compost and mulch to sell to our residents in 2021.

OCRRA appreciates the patience of all our customers who made the transfer station transition with us and helped keep our community safe by masking and respecting social distance guidelines while on our Transfer and Compost Sites.

The Recycling 2020 Ad Hoc Committee developed a report that outlined ways to sustain our recycling program, amidst rapidly deteriorating recycling markets. One of the key options the report outlined was to implement a recycling tip fee in 2021. After subsidizing the ever increasing recycling cost for three years from our reserves and after careful consideration that the international recycling market would not rebound in the short term, the OCRRA Board elected to institute this fee and share recycling costs with haulers for the first time since the program began three decades ago.

The success and nationally recognized achievements of OCRRA are due in a large part to the people of Onondaga County, who have actively participated in our programs, provided valuable input and have lead us to have one of the highest recycling rates in the United States. Thank you for helping to save the world a little each day!



John Copanas
OCRRA Board Chair



Dereth Glance
Executive Director

OCRRA Board of Directors

The OCRRA Board is governed by individuals that are appointed by various elected county and city officials. They are a respected group of educators, engineers,

entrepreneurs, government officials and business leaders that continually advocate for the best environmental interests of their neighbors.



2020 Board Members and Chairs

Yusuf Abdul-Qadir

Alberto Bianchetti, Recycling / Operations Vice Chair

John Copanas, Board Chair & Governance Chair

Joe Driscoll

Corey Driscoll Dunham

Tony Geiss, P.E., Board Vice Chair & Recycling 2020 Ad Hoc Chair

Eileen Gilligan, Ph.D.

Travis Glazier

Lee Klosowski, P.E., Recycling / Operations Chair

Donald Lawless, Finance Chair

Blair Page, Ph.D., Treasurer

Stephanie Pasquale

Ravi Raman, P.E., Administration Chair

Jerusha Thomas, Audit Chair

Recycling Programs

OCRRA Strives to Maintain Environmental Services in Spite of Pandemic

In 2020, OCRRA worked to maintain its recycling programs in spite of the unprecedented challenges presented by the global pandemic.

Onondaga County residents recycled over 34,000 tons of curbside recyclables. Together with businesses and schools we recycled over 150,000 tons in 2020. This conserves natural resources, reduces greenhouse gasses and supports hundreds of jobs locally and beyond; it is our community's greatest team effort!

A global recycling market crisis began in 2018. It resulted in a 90% drop in the value of mixed paper (newspapers, magazines, junk mail, etc.). This meant that blue bin material revenue no longer covered the costs to sort, bale and transport the materials to market. OCRRA paid significantly more in 2020 for these services than in 2019. 2020 expenses clocked in at nearly \$2 million.

These challenging market conditions are not expected to improve until additional domestic outlets are developed, particularly for paper. The good news is, OCRRA is withstanding the decline in global recycling markets, in part thanks to the outstanding material quality produced by our community, as it is easier to market our recyclables than what is collected in other communities with high contamination rates.



2020 Recycling Achievements

- Recycled over 420,000 tons of materia for a 53% recycling rate, resulting in waste disposal costs savings of more than \$40 million! This environmental effort prevented the generation of over one million metric tons of carbon dioxide.
- Received more than \$490,000 in state grants for recycling education and outreach, Household Hazardous Waste collection expenses, compost equipment and blue bin purchases.
- Continued providing environmental services to the community despite challenges presented by the COVID-19 pandemic, including collection of household hazardous waste, rechargeable and alkaline batteries, and fluorescent lamps.

In the interest of protecting public health, OCRRA put a pause on several of its community outreach programs in 2020, including the annual Earth Day Litter Collection, and the one-day mercury thermometer and thermostat collection. OCRRA hopes to resume these programs in 2021.



Compost Operations

2020 Compost Achievements

- Processed over 6.5 million pounds of food scraps into compost. This was down nearly 50% from the food scraps composted in 2019. This was mainly due to food waste reductions from the closure of area school cafeterias, colleges, restaurants, State Fair and less prepared foods from supermarket buffets such as Wegmans during the pandemic.
 - More than 5000 yards of compost that was produced in 2020 continued to be provided to restore the habitat at the Onondaga lake restoration project.

- Accepted 6,700+ tons of yard waste at the Amboy and Jamesville Compost Sites and turned it into thousands of yards of compost and mulch that was sold back to our community.
- Increased the sale of STA-Certified bagged compost by 30%. Sold more than 7,000 bags in 2020 through a net work of 30+ area retailers, helping to re turn valuable nutrients to local soils.



An ariel view of the Amboy Compost Site in Camillus, NY where OCRRA turns millions of pounds of food waste and yard waste into nutrient-rich compost and mulch that is sold to our community.

Transfer Operations

In 2020, the Rock Cut Road Transfer Station reconstruction project was completed. The Facility opened in June for operations, diverting all commercial customers from the Ley Creek Transfer Station for the first time in nearly thirty years. Residential customers continued to use Ley Creek throughout the rest of the year, on a Thursday–Saturday schedule.

Rock Cut Road Transfer Station

 Received 52,687 tons of trash, all of it after June 2020. Combining the amount of waste received at both Transfer Stations, OCRRA received a total of 104,563 tons of waste for the year, which is approximately 13% less than in 2019.

Some of this reduction could be the change in locations or due to the reduction in waste from the pandemic. Waste overall was down by only 4% in the entire system, but roofing as a percentage of the total system was down by 41% in 2020.

 Bypass of the construction and demolition debris from the Rock Cut Road Transfer Station was 16,447 tons; most of this was delivered to the Camillus Landfill.



The newly renovated Rock Cut Road Transfer Station in Jamesville, NY features two new buildings and an automated scale system that allows commercial customers to seemlessly enter and exit the facility using ID cards specific to their vehicle and company. The Waste-to-Energy Facility (in blue) is in the background. With commercial customers now frequenting the Rock Cut Road Transfer Station, time to transport commercial material to the Waste-to-Energy Facility has been significantly reduced.

Ley Creek Transfer Station

- Received 51,876 tons of trash, which was significantly less than the 120,006 tons of trash received in 2019. Most of this waste, approximately 46,156 tons of it, or almost 90% of it, was received before the move to the Rock Cut Road Transfer Station in June.
- Continued to accept and shred ragger tail, a by-product of the papermaking process at West Rock in Solvay, NY, up until June at the Ley Creek Transfer Station. Received 5,306 tons of ragger tail in 2020 vs. 14,889 tons in 2019. Shredding the ragger tail separates the metal from the plastic residue, and allows for metal recycling.
- Bypassed some construction and demolition material that was received. A total of 25,183 tons in 2020 vs. 41,991 tons in 2019. This nearly 60% drop in bypass material was because OCRRA discon-

tinued processing ragger tail material from WestRockin June due to the transition to the Rock Cut Road Transfer Station. The Ley Creek Transfer Station accounted for just 8,736 tons of this total; most of this material was delivered to the Camillus Landfill.

Ash Residue Disposal

• OCRRA continued to deliver nearly 2,500 truckloads or 75,326 tons of ash to area landfills in 2020. This was consistent with 2019 tonnage. Ash comprised 22% of total waste tonnage processed in 2020 vs. 21% in 2019.

Variations in the weight of the ash, and its percentage of the waste processed, can be due to changes in the characteristics of the waste that is processed and the efficiency of various processes including metal recovery.



Customers entering and exiting the Ley Creek Transfer Station in Liverpool, NY. In 2020, OCRRA moved commercial customers from Ley Creek to the newly renovated Rock Cut Road Transfer Station.

Waste-to-Energy

The Onondaga County Waste-to-Energy (WTE) Facility, located off Route I-481 in Jamesville, is a foundational component of OCRRA's environmentally-sound and innovative resource recovery system.

This WTE Facility utilizes a mass-burn combustion system to safely and efficiently generate steam, and ultimately electricity, from the non-recyclable waste generated by our community. Without this Facility, garbage would be hauled many miles to out-of-County landfills, as was the case before the Facility was constructed. Instead, the WTE Facility enables responsible, local management of the entire community's non-recyclable waste.

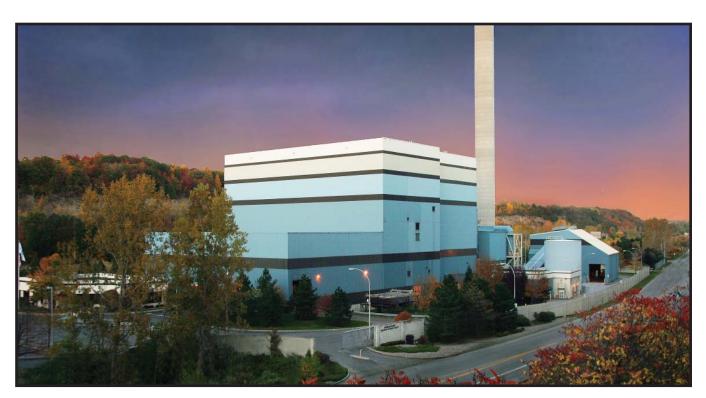
OCRRA's core values—integrity and honesty, environmental stewardship, fiscal responsibility, and excellence-in-service—provide

the basis for operation of the WTE Facility. Each year, OCRRA posts annual air and ash testing results on www.OCRRA.org.

OCRRA and Covanta Onondaga, the operator of the Facility, take great pride in the Facility's strong track record of operational and environmental excellence. In 2020, the WTE Facility remained a reliable and essential part of local infrastructure while the world dealt with a pandemic.

Environmental Excellence

Paramount to operations is ensuring that the Facility's emissions are protective of human health and the environment. A state-of-the-art air pollution control system is integrated into the Facility so that it may comply with a strict air permit. This system consists of ammonia injection in the boiler, activated carbon and lime injection



The Waste-to-Energy Facility in Jamesville, NY where Onondaga County's trash is converted into electricity—enough to power 30,000 homes in the community. Each year more than 10,000 tons of metal is recovered out of the trash and recycled.

in the scrubber, and particulate filtering in the baghouse. Emissions from the Facility are carefully monitored through continuous emissions monitors (CEMs) and annual stack testing. 2020 air testing results were excellent, with many of the parameters well below the permit limits.

In addition to reducing the volume of material that must be hauled to out-of-County landfills by 90%, the Onondaga County WTE Facility generates enough electricity to power roughly 30,000 homes (about 18% of Onondaga County households) and the Facility itself. Using trash as a fuel source to generate electricity reduces dependence on fossil fuels and increases energy independence.

WTE is also a technology that reduces greenhouse gases. Although the combustion process generates carbon dioxide emissions, there are avoided greenhouse gas emissions due to the prevention of landfill methane emissions, the displacement of electricity that would otherwise have been generated using fossil fuels and the recovery of metals for recycling. There is an overall reduction in greenhouse gases—generally 0.72 tons of carbon dioxide emissions are avoided per ton of trash processed. In 2020, approximately 256,840 tons of carbon dioxide emissions were avoided by processing non-recyclable waste at the WTE Facility.

Operational Excellence

2020 marks the Facility's 26th year of safe, reliable and efficient operations. In 2020, the Facility processed 356,722 tons of non-hazardous, non-recyclable waste (enough to overfill the Syracuse Carrier Dome) and, in doing so, generated 255,961 megawatt hours of electricity.

| ASH RESIDUE CHARACTERIZATION TEST RESULTS | | | | | | |
|--|--------------------|------------------------|--------------|--|--|--|
| 9 | Semi-Annual Test I | Results - April 2 | 2020 | | | |
| Constituent | Test Result (mg/L) | Permit Limit (mg/L) | Pass or Fail | | | |
| Chromium | 0.05 | 5 | Pass | | | |
| Arsenic | 0.05 | 5 | Pass | | | |
| Selenium | 0.053 | 1 | Pass | | | |
| Silver | 0.05 | 5 | Pass | | | |
| Cadmium | 0.054 | 1 | Pass | | | |
| Barium | 0.685 | 100 | Pass | | | |
| Lead | 0.054 | 5 | Pass | | | |
| Mercury | 0.0004 | 0.2 | Pass | | | |
| <u>Se</u> | mi-Annual Test Re | sults - October | · 2019 | | | |
| Constituent | Test Result (mg/L) | Permit Limit (mg/L) | Pass or Fail | | | |
| Chromium | 0.05 | 5 | Pass | | | |
| Arsenic | 0.05 | 5 | Pass | | | |
| Selenium | 0.073 | 1 | Pass | | | |
| Silver | 0.05 | 5 | Pass | | | |
| Cadmium | 0.05 | 1 | Pass | | | |
| Barium | 0.955 | 100 | Pass | | | |
| Lead | 0.05 | 5 | Pass | | | |
| Mercury | 0.0004 | 0.2 | Pass | | | |
| CONCLUSION Ash residue does NOT exhibit a hazardous characteristic. As such, it should continue to be managed as a non-hazardous solid waste. | | | | | | |

The Facility's metal recovery systems recovered approximately 12,853 tons of ferrous and non-ferrous metal for recycling, which would have otherwise ended up in a landfill. Lastly, about 78,919 tons (22% of the original trash weight) of non-hazardous ash residue were sent to a landfill for use as alternative daily cover (see table for ash testing results). The beneficial reuse of the ash residue means that other materials, such as clean soil, do not need to be used for landfill daily cover.

In 2020, OCRRA began one capital improvement project associated with the investment of over \$13.5 million (beyond normal operations and maintenance efforts) to increase the efficiency and long-term reliability of the Waste-to-Energy Facility. Additional capital improvement projects have been planned for 2021 to continue expending OCRRA's \$15 million capital improvement fund.

In 2015 OCRRA began investing in various parts of the WTE Facility including the addition of an aqueous ammonia sys-

tem and a refuse crane to increase operational efficiencies, as well as continued replacement and upgrades to the air pollution control devices and emissions monitoring systems. New truck scales, a permanent dry carbon injection system, a reverse osmosis system, and ash discharges have also been installed at the Facility over the past 5 years.

Coupling environmental and operational excellence at the Onondaga County WTE Facility with one of the highest nation-wide overall community recycling rates, OCRRA certainly succeeds in achieving its mission of serving the local community with a world-class resource recovery system.

The results from the 2020 stack testing indicate that the Facility is operating acceptably and that the air pollution control devices are functioning properly. As shown by the following graph, many of the tested parameters were considerably below the permit limit.



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2020 ANNUAL STACK TEST RESULTS

| | Constituent | | Average | Measured Emis | ssions¹ | Permit | Pass/Fail? | 3-Boiler | % Permit |
|----------|-------------|--|--------------|---------------|---------------|--------------------|------------|---------------|--------------------|
| | | Constituent | Unit 1 | Unit 2 | Unit 3 | Limit ² | P/F | Average | Limit ³ |
| | | Cadmium (mg/dscm @ 7% O₂) | 0.000266 | < 0.000165 | 0.000260 | 0.035 | P | 0.000230 | 1% |
| | | Cadmium (lb/hr) | 0.0000430 | < 0.0000256 | 0.0000443 | 0.0019 | P | 0.0000376 | 2% |
| | | Carbon Monoxide (lb/hr) | 1.50 | 1.66 | 1.33 | 8.04 | P | 1.50 | 19% |
| | | Dioxins/Furans (ng/dscm @ 7% O ₂) | 0.194 | 1.16 | 2.49 | 30 | P | 1.28 | 4% |
| | | Hydrogen Chloride (ppmdv @ 7% O ₂) | 1.94 | 4.94 | 2.40 | 25 | P | 3.09 | 12% |
| | | Hydrogen Chloride (lb/hr) | 0.472 | 1.17 | 0.607 | 5.24 | P | 0.750 | 14% |
| | -EDERAL | Hydrogen Chloride Removal Efficiency (%) | 99.8 | 99.4 | 99.7 | ≥ 95 | P | 99.6 | |
| ANNUALLY | 岗 | Lead (mg/dscm @ 7% O ₂) | 0.00229 | 0.00158 | 0.00236 | 0.400 | P | 0.002077 | 1% |
| IĕI | Ä | Lead (lb/hr) | 0.000371 | 0.000244 | 0.000403 | 0.0381 | P | 0.0003393 | 1% |
| ≧ | _ | Mercury (lb/hr) | 0.0000809 | 0.0000765 | < 0.0000715 | 0.004 | Р | 0.0000763 | 2% |
| ¥ | | Nitrogen Oxides (lb/hr) | 50.1 | 49.8 | 48.9 | 58 | P | 49.6 | 86% |
| 유 | | Particulate (gr/dscf @ 7% O ₂) | 0.000416 | 0.000492 | 0.000501 | 0.010 | P | 0.000470 | 5% |
| теѕтер | | PM ₁₀ (gr/dscf @ 7% O ₂) | 0.000318 | < 0.000059 | < 0.000147 | 0.010 | P | 0.000175 | 2% |
| 12 | | PM ₁₀ , Filterable (lb/hr) | 0.0845 | < 0.0142 | < 0.0386 | 3.16 | P | 0.046 | 1% |
| | | Sulfur Dioxide (lb/hr) | 0.992 | 0.00117 | 2.68 | 16.2 | P | 1.2244 | 8% |
| | | Ammonia (ppmdv @ 7% O ₂) | < 0.472 | 0.694 | 0.624 | 50 | P | 0.597 | 1% |
| | | Ammonia (lb/hr) | < 0.0536 | 0.0763 | 0.0742 | 4.88 | P | 0.0680 | 1% |
| | | Dioxins/Furans-2,3,7,8 TCDD TEQ (ng/dscm @ 7% O ₂) | 0.00764 | 0.0137 | 0.0248 | 0.4 | P | 0.015380 | 4% |
| | STATE | Dioxins/Furans-2,3,7,8 TCDD TEQ (lb/hr) | 0.0000000124 | 0.00000000218 | 0.00000000428 | 0.000000129 | P | 0.00000000257 | 2% |
| | ٠, | Mercury (μg/dscm @ 7% O ₂) | 0.501 | 0.495 | < 0.419 | 28 | Р | 0.472 | 2% |
| | | Mercury Removal Efficiency (%) | 99.0 | 99.2 | > 99.2 | ≥ 85 | Р | 99.1 | |

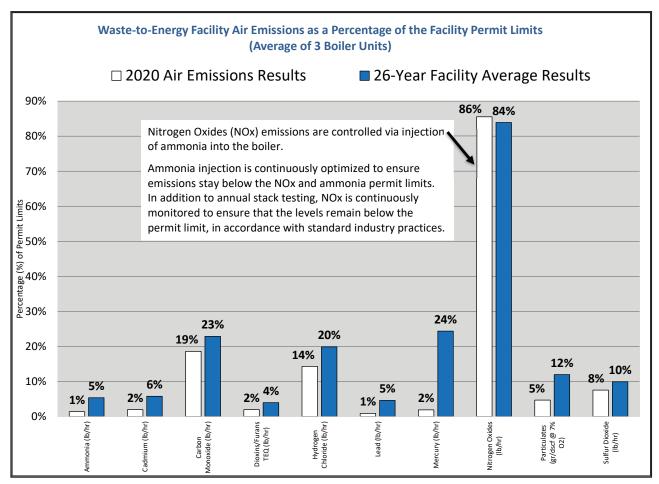
, NOTES:

Based on three test runs; used for compliance with permit limit.

- ² NYSDEC Title V Permit #7-3142-00028
- Based on 3-Boiler Average; informational only; not used for compliance.

UNITS:

gr/dscf = grains per dry standard cubic foot ng = nanograms ppmdv = parts per million dry volume μ g = micrograms μ g = micrograms μ g = milligrams dscm = dry standard cubic meter μ g = 0.7% O2 = concentration corrected to 7% oxygen



2020 Financial Statements

ONONDAGA COUNTY RESOURCE RECOVERY AGENCY

FINANCIAL STATEMENTS

As of December 31, 2020 and 2019 Together with Independent Auditor's Report



INDEPENDENT AUDITOR'S REPORT

Board of Directors Onondaga County Resource Recovery Agency North Syracuse, New York

Report on the Financial Statements

We have audited the accompanying financial statements of the Onondaga County Resource Recovery Agency (OCRRA) as of and for the years ended December 31, 2020 and 2019, and the related notes to the financial statements, which collectively comprise OCRRA's basic financial statements.

Management's Responsibility for the Financial Statements

OCRRA's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Onondaga County Resource Recovery Agency as of December 31, 2020 and 2019, and the respective changes in its financial position and cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Report on Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, other postemployment benefits plan – schedule of funding progress, schedule of proportionate share of net pension liability (asset), and schedule of contributions – pension plans be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise OCRRA's basic financial statements. The other information in the annual report, which is the responsibility of management is presented for purposes of additional analysis and is not a required part of the basic financial statements. The other information in the annual report has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

Grossman St Amm CPAs

In accordance with *Government Auditing Standards*, we have also issued our report dated March 10, 2021 on our consideration of OCRRA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering OCRRA's internal control over financial reporting and compliance.

Syracuse, New York

March 10, 2021

MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

ANALYSIS OF FINANCIAL POSITION

One of the most important questions asked about the OCRRA's finances is "Is OCRRA, as a whole, better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Revenues, Expenses and Changes in Net Position report information about OCRRA's activities in a way that will help answer this question. These two statements report the net position of OCRRA and changes in them. You can think of OCRRA's net position - the difference between assets and liabilities - as one way to measure financial health or financial position. Over time, increases or decreases in OCRRA's net position are one indicator of whether its financial health is improving or deteriorating. However, you will need to also consider other non-financial factors such as changes in economic conditions, population growth, consumer behavior and new or changed legislation or regulation.

Another important question is whether "What direction OCRRA, as a whole, trended in 2020?" OCRRA's total net position decreased by \$1,747,228 operating revenues decreased from the previous year by about six percent while operating expenses increased less than one percent. OCRRA's total net position was \$19,585,364 and \$21,332,592 on December 31, 2020 and 2019, respectively.

Table 1

| Table 1 | 2020 | <u>2019</u> | 2018 |
|---|--|--|--|
| Current assets Assets limited as to use – long term Property, plant and equipment - net Facility lease - net of current portion | \$ 21,124,892 2,265,611 20,588,936 44,985,635 | \$ 21,917,986 9,101,225 18,289,247 47,397,234 | \$ 22,497,582 1,790,637 11,831,587 49,695,499 |
| Total assets | 88,965,074 | 96,705,692 | 85,815,305 |
| Deferred outflows of resources | 2,350,713 | 918,926 | 1,571,370 |
| Current liabilities Long-term liabilities | 7,738,786 62,862,259 | 9,716,877 65,189,618 | 7,653,144 56,716,263 |
| Total liabilities | 70,601,045 | 74,906,495 | 64,369,407 |
| Deferred inflows of resources | 1,129,378 | 1,385,531 | 2,487,345 |
| Net position - Net investment in capital Assets Restricted Unrestricted | 8,846,208 5,946,749 4,792,407 | 9,569,601 5,206,224 6,556,767 | 7,771,036 5,782,731 6,976,156 |
| Total net position | <u>\$ 19,585,364</u> | <u>\$ 21,332,592</u> | \$ 20,529,923 |

Changes in OCRRA's net position can be determined by reviewing the following condensed Statement of Revenues, Expenses and Changes in Net Position for the years 2020, 2019 and 2018.

ANALYSIS OF FINANCIAL POSITION (Continued)

Table 2

| Table 2 | 2020 | <u>2019</u> | | <u>2018</u> |
|--|-------------------------------|-------------------------------|----|-------------------------|
| Operating revenues Other revenues | \$ 35,114,461 2,166,694 | \$ 37,423,627 2,237,888 | \$ | 36,775,211 2,243,322 |
| Total revenues | 37,281,155 | 39,661,515 | | 39,018,533 |
| Operating expenses Other expenses | 36,678,429 2,349,954 | 36,474,204 2,384,642 | _ | 35,262,000 2,123,066 |
| Total expenses | 39,028,383 | 38,858,846 | | 37,385,066 |
| Change in net position Net position - beginning of year | (1,747,228) 21,332,592 | 802,669 20,529,923 | | 1,633,466 18,896,457 |
| Net position end of year | \$ 19,585,364 | \$ 21,332,592 | \$ | 20,529,923 |

The decrease in OCRRA's net position in 2020 was due to lower commodity prices, a pandemic related decrease in waste volumes, and a strategic budgetary use of reserves.

OCRRA'S FUNDS

OCRRA does not utilize Funds or Fund Accounting. OCRRA maintains funds on deposit with a Trustee as required by contractual obligations entered into as part of OCRRA restructuring as detailed in the financial statements. As of December 31, 2020, OCRRA funds held by the trustee of \$5,946,749 are recorded as Restricted under the OCRRA's Net Position. These restricted assets are due to the Indenture of Trust agreement between OCRRA and U.S. Bank National Association (the Trustee) that requires OCRRA operating revenues to be maintained on deposit with the Trustee until any necessary payments are made on the 2015 and 2019 Bonds and to the operator of the Waste-to-Energy Facility.

Budgetary Highlights

OCRRA's 2020 electricity revenues fell short of budgeted amounts primarily due to a lower market rate than anticipated. OCRRA's 2019 grant revenues greatly exceeded budgeted amounts as money from a NYS grant was received that was not budgeted for 2019. OCRRA's 2021 adopted budget was based primarily on the 2019 results and anticipated a small incremental improvement in commodity markets and incoming tonnages. Included in the 2021 Budget was approximately a 5% increase in the municipal solid waste tip fee, as well as a new fee to defray costs associated with maintaining curbside recycling collection.

Capital Assets

At the end of 2020, OCRRA had approximately \$20.6 million in capital assets consisting primarily of two transfer stations, a composting facility, and various pieces of operating equipment. During 2020 Property, Plant & Equipment, net increased by approximately \$2.3M, which primarily reflects continued investing in the Rock Cut Road Transfer Station.

Bonds

During 2020, OCRRA reduced outstanding 2015 bonds by \$2,015,000, and its 2019 bonds by \$505,000. The 2015 and 2019 Bonds mature in 2035 and 2034, respectively.

OCRRA'S FUNDS (Continued)

Capital Leases

As of December 31, 2020, OCRRA had approximately \$1.6 million in capital leases outstanding. The Capital Lease program allows OCRRA to spread the cash impact of capital purchases over multiple years.

Direct Finance Lease – through May 2035

On November 12, 2014, OCRRA reached an agreement (extension) with Covanta Onondaga, L.P. to continue the facility lease of the Onondaga County Resource Recovery Facility for 20 years, commencing on May 8, 2015 and continuing until May 8, 2035, with a mutual option of an additional 5-year extension.

In 2015, OCRRA obtained extension financing for the refunding of the 2003 Series B bonds, and for the establishment of the Capital Refurbishment Fund. See Note 8 for additional information.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The 2021 Budget develops the revenue and expense requirements to continue OCRRA's efforts to provide sound environmental solid waste disposal solutions to our community while recognizing the current economic realities.

OCRRA operates in a highly complex contractual business setting with rigid regulatory oversight. Its waste disposal infrastructure was very expensive to site and construct, leading to high fixed costs of operation. Budgets are designed around historic waste levels, and recent commodity prices. For the last several years normally predictable revenue streams have been more variable. These economic conditions have prompted changes in fees in order to maintain the services OCRRA provides to the community. From time to time, OCRRA will strategically use reserves to maintain the high quality of its services while minimizing the impact of fee changes on the community. Should conditions improve, or get worse, OCRRA will consider case by case program reviews to provide high levels of environmental performance with watchful stewardship of public service fees and reserves.

During 2020, OCRRA utilized approximately \$1.75M in cash reserves to maintain its programs. OCRRA's 2021 Budget was passed at a break-even level, with no planned use of reserves. The 2021 Budget is fiscally conservative, reflects modest energy rates, and increases in fees only to the extent necessary to cover normal expense increases. OCRRA's strict expenditure controls at a management and Board level are expected to improve OCRRA's financial condition over time.

CONTACT REGARDING THE AGENCY'S FINANCES

This financial report is designed to provide County residents, customers and creditors with a general overview of OCRRA's finances. If you have questions about this report or need additional financial information, contact OCRRA's Public Information Officer at 100 Elwood Davis Road, North Syracuse, NY 13212-4312.

STATEMENTS OF NET POSITION DECEMBER 31, 2020 AND 2019

| DECEMBER 31, 2020 AND 2019 | 2020 | 2010 |
|--|-------------|---|
| ASSETS | <u>2020</u> | <u>2019</u> |
| | | |
| CURRENT ASSETS: | ¢ 0.00 | 4 303 0 075 079 |
| Cash and cash equivalents Accounts receivable (net of an allowance for bad debts of | \$ 8,22 | 4,393 9,975,978 |
| , | 2.70 | 1 823 2 710 250 |
| \$50,000 in 2020 and \$50,000 in 2019) Electric revenue receivable | | 1,823 2,719,250 9,696 306,721 |
| Metal revenue receivables | | 1,509 97,897 |
| Prepaid expenses | | 5,722 1,596,916 |
| Facility lease, current portion | | 5,000 2,015,000 |
| Assets limited to use, current portion | | 6,749 5,206,224 |
| Total current assets | 21,12 | |
| NON-CURRENT ASSETS: | | |
| Assets limited as to use: | | |
| Funds held by trustee under indenture | 2 26 | 5,611 9,101,225 |
| Property, plant and equipment, net | 20,58 | |
| Facility lease, net of current portion | 44,98 | |
| Total noncurrent assets | 67,84 | |
| | | 5.074 |
| Total assets | 88,96 | 5,074 96,705,692 |
| DEFERRED OUTFLOWS OF RESOURCES | | |
| Deferred outflows - pension related | 2,35 | 0,713 918,926 |
| LIABILITIES | | |
| CURRENT LIABILITIES: | | |
| Accounts payable | 3,40 | 5,644 5,518,321 |
| Bonds payable - 2015 Series A, current portion (NOTE 8) | 2,11 | 5,000 2,015,000 |
| Bonds payable - 2019, current portion (NOTE 9) | 52 | 5,000 505,000 |
| Capital lease liability, current portion | 85 | 3,746 940,836 |
| Accrued interest | | 0,880 467,116 |
| Accrued expenses and other current liabilities | | 8,516 270,604 |
| Total current liabilities | 7,73 | <u>8,786</u> <u>9,716,877</u> |
| NON-CURRENT LIABILITIES: | | |
| Bonds payable - 2015 Series A (NOTE 8) | 43,10 | |
| Bonds payable - 2019 (NOTE 9) | 9,80 | 5,000 10,330,000 |
| 2015 Bond Premium | 3,29 | 5,635 3,525,567 |
| 2019 Bond Premium | | 8,827 1,439,239 |
| 2015 Capital Fund | | 7,960 1,674,181 |
| Capital lease liability | | 8,367 1,642,113 |
| Net Pension liability | | 2,083 916,999 |
| Other postemployment benefits (NOTE 10) | | 446,519 |
| Total non-current liabilities | 62,86 | 2,259 65,189,618 |
| Total liabilities | 70,60 | 1,045 74,906,495 |
| DEFERRED INFLOWS OF RESOURCES | | |
| Deferred inflows - pension related | | 9,990 305,715 |
| Unearned revenue - bond related Total deferred inflows of resources | | 9,388 1,079,816 9,378 1,385,531 |
| NET POSITION | | |
| | 2.24 | 0.000 |
| Net investment in capital assets | | 6,208 9,569,601 6,740 5,000,001 |
| Restricted | | 6,749 5,206,224 2,407 6,556,767 |
| Unrestricted | | 2,407 6,556,767 5 364 \$ 31 332 502 |
| Total net position | \$ 19,58 | 5,364 \$ 21,332,592 |

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

| | | 2020 | <u>2019</u> |
|--|----|-------------|------------------|
| OPERATING REVENUES: | | | |
| Tipping fees | \$ | 29,746,535 | \$ 30,700,876 |
| Electric revenue | | 2,878,924 | 3,389,011 |
| Recovered material revenue | | 856,209 | 867,517 |
| Grant revenue | | 496,051 | 1,263,915 |
| Compost revenue | | 571,850 | 714,823 |
| Other | | 564,892 | 487,485 |
| Total operating revenues | | 35,114,461 | 37,423,627 |
| OPERATING EXPENSES: | | | |
| Personal services | | 6,111,808 | 5,968,407 |
| Contractual services - | | | |
| Landfill contracts | | 2,072,437 | 2,197,318 |
| Other contractual services | | 71,783 | 64,409 |
| Materials and supplies | | 468,128 | 690,763 |
| Professional fees | | 289,292 | 399,965 |
| Recycling | | 2,102,686 | 2,178,611 |
| Compost | | 206,853 | 279,148 |
| Hazardous waste disposal | | 96,101 | 113,199 |
| Repairs and maintenance | | 676,094 | 545,262 |
| Utilities | | 126,387 | 122,890 |
| Insurance | | 560,571 | 576,291 |
| Operating leases | | 113,112 | 153,252 |
| Depreciation | | 1,967,012 | 1,727,425 |
| Taxes and other payments to Host Communities | | 197,830 | 200,159 |
| Other | | 247,000 | 578,566 |
| Waste-to-Energy operations cost | | 21,371,335 | 20,678,539 |
| Total operating expenses | | 36,678,429 | 36,474,204 |
| OPERATING INCOME | | (1,563,968) | 949,423 |
| NON-OPERATING REVENUE (EXPENSE): | | | |
| Interest income - cash and repurchase agreements | | 31,506 | 88,871 |
| Interest income - non-system | | 33,814 | 107,621 |
| Amortization on 2015 deferred inflow | | 70,428 | 70,428 |
| Interest income - lease receivable | | 1,878,001 | 1,970,968 |
| 2015 Bond Interest expense | | (1,878,001) | (1,970,968) |
| 2019 Bond Interest expense | | (415,888) | (313,236) |
| Interest expense capital leases | | (56,065) | (100,438) |
| Gain on sale of machinery and equipment | _ | 152,945 | |
| Non-operating revenue, net | | (183,260) | (146,754) |
| CHANGE IN NET POSITION | | (1,747,228) | 802,669 |
| NET POSITION - beginning of year | | 21,332,592 | 20,529,923 |
| NET POSITION - end of year | \$ | 19,585,364 | \$ 21,332,592 |

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

| | 2020 | 2019 |
|---|--|--|
| CASH FLOW FROM OPERATING ACTIVITIES: Receipts from tipping fees Receipts from electric revenue Other operating receipts Payments to vendors and suppliers Payments to employees Payments for Waste-to-Energy (WTE) operations Payments for insurance and employee benefits | \$ 29,673,962 2,845,949 2,535,390 (8,838,174) (4,800,279) (17,181,735) (1,249,760) | \$ 30,607,692 3,608,511 3,372,404 (6,234,961) (4,706,287) (16,489,306) (2,099,157) |
| Net cash flow from operating activities | 2,985,353 | 8,058,896 |
| CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES: Payments on bonds outstanding Proceeds from the issuance of bonds Payments on capital lease obligations Proceeds from the sale of machinery and equipment Purchase of property, plant and equipment Payments for interest on bonds outstanding | (2,520,000) - (940,836) 237,385 (4,351,142) (2,706,534) | (1,935,000) 12,018,398 (1,477,601) - (7,632,198) (2,605,816) |
| Net cash flow from capital and related financing activities | (10,281,127) | (1,632,217) |
| CASH FLOW FROM INVESTING ACTIVITIES: Net change in funds held by trustee Proceeds from interest on invested funds | 5,478,869 65,320 | (5,673,179) 196,493 |
| Net cash flow from investing activities | 5,544,189 | (5,476,686) |
| CHANGE IN CASH AND CASH EQUIVALENTS | (1,751,585) | 949,993 |
| CASH AND CASH EQUIVALENTS - beginning of year | 9,975,978 | 9,025,985 |
| CASH AND CASH EQUIVALENTS - end of year | \$ 8,224,393 | \$ 9,975,978 |

The accompanying notes are an integral part of these statements.

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

| | <u>2020</u> | <u>2019</u> |
|---|---|--|
| RECONCILIATION OF OPERATING LOSS TO NET CASH FLOW FROM OPERATING ACTIVITIES: Operating income Adjustments to reconcile operating loss to net cash flow from operating activities: | \$ (1,563,968) | \$ 949,423 |
| Depreciation WTE operations used to reduce lease costs Other postemployment benefits expense Bond insurance amortization Pension expense Changes in: | 1,967,012 4,189,600 (72,132) 38,994 566,561 | 1,727,425 4,189,233 (118,728) 36,468 123,164 |
| Accounts receivable Electric revenue receivable and other receivables Prepaid expenses Accounts payable, accrued expenses and other current liabilities | (72,573) 13,413 (96,789) (1,984,765) | (93,184) 258,165 (28,455) 1,015,385 |
| Net cash flow from operating activities | \$ 2,985,353 | \$ 8,058,896 |

The accompanying notes are an integral part of these statements.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

1. ORGANIZATION

Onondaga County Resource Recovery Agency (OCRRA) was statutorily created in 1981 as a public benefit corporation under New York State law. OCRRA began active operations in 1990. OCRRA is exempt from federal income taxes under Internal Revenue Service Code Section 115.

Under an agreement between OCRRA and the County of Onondaga (County), OCRRA is responsible for implementing the County Solid Waste Management Program, as well as the construction, operation and otherwise ensuring the availability of solid waste management and recycling facilities for participating municipalities in the County of Onondaga, State of New York. Under current contracts, OCRRA's operations service the thirty-three participating municipalities in Onondaga County.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Measurement Focus and Basis of Accounting

OCRRA operates as a proprietary fund. Proprietary funds utilize an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position, financial position, and cash flows. All assets, deferred outflows of resources, liabilities, and deferred inflows of resources (whether current or noncurrent) associated with their activities are reported.

OCRRA utilizes the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or an economic asset is used.

The accounting policies of OCRRA conform to generally accepted accounting principles as applicable to governmental units. The accepted standard setting body for establishing governmental accounting and financial reporting principles is the Governmental Accounting Standards Board (GASB).

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

Other Postemployment Benefits

OCRRA provides health insurance benefits to certain retired employees and their spouses and beneficiaries. OCRRA accrues the costs for these benefits based on an annual valuation of future expenses.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and Cash Equivalents

Cash and cash equivalents consist of cash held in checking, savings, money market accounts, and treasury bills with maturity dates of three months or less.

Accounts Receivable

Accounts receivable are carried at their estimated collectible amounts. They are periodically evaluated for collectability based on past credit history with customers and their current financial condition.

Property, Plant and Equipment

Property, plant and equipment over \$5,000 are capitalized and recorded at cost. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets, which range from 4 to 40 years. Depreciation expense amounted to \$1,967,012 and \$1,727,425 for the years ended December 31, 2020 and 2019, respectively.

Deferred Outflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, Deferred Outflows of Resources, represents an acquisition of net position that applies to a future period and so will not be recognized as expense until then.

Deferred Inflows of Resources

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, Deferred Inflows of Resources, represents a receipt of net position that applies to a future period and so will not be recognized as revenue until then.

Assets Limited as to Use

Assets limited as to use represent funds restricted as to use under OCRRA's Revenue Bond and Capital Lease Agreements.

Net Position

GASB requires the classification of net position into three components. These classifications are displayed in three components below:

- a. Net investment in capital assets capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b. Restricted net position net position with constraints placed on their use either by (1) external groups such as creditors or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation. See page 14 for detail the \$5,946,749 restricted net position at December 31, 2020.
- c. Unrestricted net position net position that does not meet the definition of restricted or net investment in capital assets.

When both restricted and unrestricted resources are available for use, it is OCRRA's policy to use restricted resources first, then unrestricted resources as they are needed.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Classification

Tipping fees, commodity revenues, fees related to our principal operations and grants are considered operating revenues, as they derive from the OCRRA's principal purpose. Interest income and other miscellaneous sources are considered nonoperating.

Landfill and Related Costs

OCRRA has secured the required permit for the construction of an in-county landfill to be located in the Town of Van Buren (the "Landfill"). Currently, OCRRA transports the ash from the Wasteto-Energy Facility and other non-recyclable waste that cannot be processed at the facility to the High Acres Landfill, near Fairport, New York, the Seneca Meadows Landfill near Waterloo, New York and the Madison County Landfill near Nelson, New York generally under long-term contracts. Construction of the in-county landfill will occur when environmental and economic factors dictate that it is in the best interest of Onondaga County businesses and residents. The cost of the designated site is included in property, plant and equipment (see Note 6). Engineering and consulting fees related to siting, environmental studies and permitting of the Landfill are capitalized. According to Governmental Accounting Standards Board Statement No. 18, Accounting for Municipal Solid Waste Landfill Closure and Postclosure Care Costs, should OCRRA decide to transport waste to the Landfill, OCRRA is required to accrue a portion of the estimated total of closure and postclosure care in each period that waste is accepted at the site. Recognition of such a liability shall begin on the date the Landfill begins accepting waste. As of December 31, 2020 there has been no waste delivered to the Landfill.

Environmental and Regulatory Risk

OCRRA operates in an environmentally sensitive industry and is subject to extensive federal and state laws and regulations adopted for the protection of the environment. The laws and regulations are primarily applicable to discharge of emissions into the air and management of solid waste but can also include those related to water use, discharges to water and hazardous waste management. Certain aspects of these laws have extensive and complicated requirements relating to obtaining operating permits, monitoring, record keeping and reporting. Management believes that its facilities are in material compliance with permits and other applicable environmental laws.

3. CASH AND CASH EQUIVALENTS

Custodial credit risk is the risk that in the event of a bank failure, OCRRA's deposits may not be returned to it.

Statutes authorize OCRRA to maintain deposits with financial institutions and to invest in certificates of deposit, obligations of New York State, the United States Government and its agencies, and repurchase agreements collateralized by U.S. obligations.

Unrestricted and restricted cash equivalents are covered or collateralized by either federal depository insurance, securities held by the pledging bank's trust department in OCRRA's name, or are U.S. Government and/or federal agency securities held by the Trustee.

At December 31, 2020, the carrying value of OCRRA's cash deposits were approximately \$15,380,000, and the bank balances were approximately \$15,560,000. OCRRA's deposit policies require OCRRA's cash to either be covered by depository insurance or collateralized by governmental securities held by the depository institution. At December 31, 2020, OCRRA had collateralized cash balances of approximately \$4,180,000, deposits at the Trustee of \$6,904,000 and the remainder was covered by depository insurance.

4. OPERATING CONSIDERATIONS

The Onondaga County Solid Waste Management System (System) has implemented a multilayer "flow control" arrangement to ensure that all legal means of requiring delivery of waste into the System are utilized. First, OCRRA has "delivery agreements" with all 33 participating municipalities in Onondaga County. Those "delivery agreements" commit each municipality to "deliver or cause the delivery" of municipal solid waste (MSW) from their community to the System. Most of the residential MSW is delivered to the System pursuant to municipal pick-up, municipally contracted pick-up, and solid waste districts, implemented in accordance with the "delivery agreements." In addition, in 2000 - 2001, all 33 municipalities enacted approved, instate waste site designation laws committing delivery of all of their MSW to the System if the MSW is to be disposed of within the State. Also, in 2003, the Onondaga County Legislature enacted a local "flow control" law, based closely on the language and criteria found in the Oneida-Herkimer Law that directs all municipal solid waste in the 33 participating municipalities to OCRRA's public Waste-To-Energy Facility. This type of arrangement was reviewed and deemed Constitutional by the U.S. Supreme Court in its April 2007 Oneida-Herkimer case. The 33 member municipalities have entered into delivery agreements with automatic renewals through 2035. Finally, OCRRA, as additional security, enters into hauler contracts directly with the area's private and municipal waste haulers, wherein they have contractually committed to deliver all MSW picked up in the 33 participating municipalities to the System. The contracts provide stiff stipulated contractual damage penalties for violation of that contact provision.

5. ASSETS LIMITED AS TO USE

Assets limited as to use are held by a trustee in accordance with the terms of the Revenue Bonds Master Bond Resolution (see Note 8) and certain trustee funds represent restricted net position reported on the Statement of Financial Position. The restricted net position includes the following funds at December 31:

| | <u>2020</u> | <u>2019</u> |
|---|------------------------------|------------------------------|
| Funds accumulated from System revenues to pay for 2015 debt service obligations Funds accumulated from System revenues to pay for | \$ 1,770,110 | \$ 1,718,410 |
| 2019 debt service obligations Accumulation of earnings from System revenues to | 441,430 | 427,260 |
| satisfy general OCRRA obligations Total | \$ 3,735,209 5,946,749 | \$ 3,060,554 5,206,224 |

6. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment activity for the year ended December 31, 2020 was as follows:

| | Beg | inning Balance | <u>Increase</u> | <u>Decrease</u> | <u>E</u> | nding Balance |
|-------------------------------------|-----|----------------|------------------|--------------------|----------|---------------|
| Land | \$ | 396,190 | \$ _ | \$ _ | \$ | 396,190 |
| Landfill site | | 3,854,290 | - | - | | 3,854,290 |
| Landfill site costs | | 195,760 | - | - | | 195,760 |
| Landfill buildings and improvements | | 590,484 | - | | | 590,484 |
| Buildings and improvements | | 3,338,308 | 6,920,958 | 221,473 | | 10,037,793 |
| Machinery and vehicles | | 13,969,581 | 367,824 | 2,753,798 | | 11,583,607 |
| Furniture and fixtures | | 152,945 | - | - | | 152,945 |
| Computer equipment | | 139,239 | - | 37,982 | | 101,257 |
| Leasehold improvements | | 3,375,062 | - | - | | 3,375,062 |
| Land improvements | | 48,310 | 3,199,057 | - | | 3,247,367 |
| Construction in progress | | 6,136,697 | 4,518,737 | 10,655,434 | | |
| Total property, plant and equipment | | 32,196,866 | 15,006,576 | 13,668,687 | | 33,534,755 |
| Less: Accumulated depreciation | | | | | | |
| Landfill buildings and improvements | | (560,002) | (2,964) | - | | (562,966) |
| Buildings and improvements | | (2,396,190) | (202,842) | (137,418) | | (2,461,614) |
| Machinery and vehicles | | (9,482,996) | (1,563,314) | (2,753,797) | | (8,292,513) |
| Furniture and fixtures | | (117,807) | (4,134) | | | (121,941) |
| Computer equipment | | (119,925) | (5,099) | (38,326) | | (86,698) |
| Leasehold improvements | | (1,208,156) | (186,973) | - | | (1,395,129) |
| Land improvements | | (22,543) | (2,415) | <u>-</u> | | (24,958) |
| Total accumulated depreciation | | (13,907,619) | (1,967,741) | (2,929,541) | | (12,945,819) |
| Property, plant and equipment, net | \$ | 18,289,247 | \$ 13,038,835 | \$ (10,739,146) | \$ | 20,588,936 |

Property, plant and equipment activity for the year ended December 31, 2019 was as follows:

| | Beg | <u>jinning Balance</u> | | <u>Increase</u> | | <u>Decrease</u> | <u>E</u> | nding Balance |
|-------------------------------------|-----|------------------------|----|-----------------|----|-----------------|----------|---------------|
| Land | \$ | 396,190 | \$ | _ | \$ | _ | \$ | 396,190 |
| Landfill site | Ψ | 3,854,290 | Ψ | _ | Ψ | _ | Ψ | 3,854,290 |
| Landfill site costs | | 195,760 | | _ | | _ | | 195,760 |
| Landfill buildings and improvements | | 590,484 | | _ | | _ | | 590,484 |
| Buildings and improvements | | 3,075,483 | | 262,825 | | _ | | 3,338,308 |
| Machinery and vehicles | | 11,967,519 | | 2,002,061 | | _ | | 13,969,581 |
| Furniture and fixtures | | 152,945 | | 2,002,001 | | _ | | 152,945 |
| Computer equipment | | 120,709 | | 18,531 | | _ | | 139,239 |
| Leasehold improvements | | 3,375,062 | | 10,001 | | _ | | 3,375,062 |
| Land improvements | | 48,310 | | | | _ | | 48,310 |
| Construction in progress | | 235,029 | | 6,037,118 | | 135,450 | _ | 6,136,697 |
| Total property, plant and equipment | | 24,011,781 | | 8,320,535 | | 135,450 | | 32,196,866 |
| Less: Accumulated depreciation | | | | | | | | |
| Landfill buildings and improvements | | (557,038) | | (2,964) | | - | | (560,002) |
| Buildings and improvements | | (2,280,091) | | (116,099) | | - | | (2,396,190) |
| Machinery and vehicles | | (8,073,694) | | (1,409,302) | | - | | (9,482,996) |
| Furniture and fixtures | | (113,673) | | (4,134) | | - | | (117,807) |
| Computer equipment | | (114,387) | | (5,538) | | - | | (119,925) |
| Leasehold improvements | | (1,021,183) | | (186,973) | | - | | (1,208,156) |
| Land improvements | | (20,128) | | (2,415) | | | | (22,543) |
| Total accumulated depreciation | | (12,180,194) | | (1,727,425) | | | | (13,907,619) |
| Property, plant and equipment, net | \$ | 11,831,587 | \$ | 6,593,110 | \$ | (135,450) | \$ | 18,289,247 |

7. FACILITY LEASE AND SERVICE AGREEMENT

In 1992, OCRRA issued Project Revenue Bonds for the purpose of constructing a Waste-to-Energy Facility (the "Facility") and funding certain reserves and other related costs. Pursuant to various agreements, Covanta Onondaga, L.P. (the "Partnership") also funded certain project costs and constructed the Facility. OCRRA leased the Facility and equipment to the Partnership under a long-term lease expiring May 8, 2015 with the Partnership having the option to purchase the Facility for \$1. This lease and service agreement was extended as described in the "Renewal of Facility Lease and Service Agreement" section below.

Pursuant to the facility lease agreement the real property comprising a portion of the Facility is leased to the Partnership.

Pursuant to the service agreement the Partnership operates and maintains the Facility for the processing of solid waste delivered by OCRRA to the Facility.

All revenues of the Facility, which include rates, fees, charges and other realized income received by OCRRA from the ownership, operation, use or services of the Facility, in excess of expenses, are to be paid directly to the Trustee for the benefit of the Partnership and Trustee. After satisfaction of those obligations, remaining revenues revert to OCRRA for its use.

OCRRA's obligation is unconditional and requires payment by OCRRA if there is no waste delivered; OCRRA remains responsible for debt service.

The obligations of the Partnership under the service agreement and facility lease are guaranteed to OCRRA and the Trustee by Covanta Energy Corporation.

Renewal of Facility Lease and Service Agreement

In November 2014, OCRRA entered into a twenty (20) year extension of the Second Amended and Restated Service Agreement with the Partnership until May 8, 2035. The extension includes a mutual option to extend the term of the Service Agreement for an additional five (5) years until May 8, 2040. Under this Service Agreement extension, OCRRA was required to refinance the 2003 Series B bonds for a term that is coterminous with the base term of the Service Agreement extension (See Note 8). This is in addition to the service fee and other facility related OCRRA cost obligations, i.e. operations and maintenance charge, pass through costs, ash disposal costs and debt service on any Capital Refurbishment bonds.

OCRRA committed to a minimum annual waste delivery obligation of 320,000 in 2015 and 345,000 tons for full years thereafter, with OCRRA paying shortfall damages equal to the Partnership's lost electric and metal revenue for each shortfall ton. The maximum annual waste capacity is the Facility's permitted capacity less some limited tonnage available to the Partnership for Supplemental Waste. Net electric revenue is shared 90% OCRRA/10% Partnership and metal revenue is shared 50%/50% with a ceiling amount. OCRRA remains responsible for ash transport and disposal with some limited exceptions.

OCRRA will have legal ownership of the Facility during the term but at the end of the term, the Partnership will own it with an option to OCRRA to purchase it at that point for Fair Market Value. The Partnership will retain tax ownership of the Facility during the term.

OCRRA will establish a Capital Refurbishment Fund to assist in funding OCRRA's share of needed Capital Refurbishment Projects, which is included with assets limited to use on the statement of net position.

7. FACILITY LEASE AND SERVICE AGREEMENT (Continued)

Renewal of Facility Lease and Service Agreement (Continued)

As described in Note 8, OCRRA issued 2015A and 2015B series debt in accordance with the terms of the facility lease renewal. This resulted the recognition of new facility lease assets, which will be recognized throughout the term of the contract extension and in an amount approximating the underlying debt service requirements of the 2015A and 2015B series debt. OCRRA may refinance, issue or call any debt issued under the contract extension at OCRRA's sole discretion as long as such action does not violate the extension agreement terms. OCRRA may call any new bonds issued under the terms of any bond indenture provided OCRRA provides adequate advance notice to the Partnership at least prior to October 1st of the preceding year. The debt service for the refinanced 2003 Series B bonds and Capital Refurbishment bonds, as applicable, will be added to the Service Fee, and payment will be made in a similar fashion as under the previous service agreement. The Partnership will provide an initial \$21,000,000 parent guarantee declining on an annual basis by \$500,000 per year until it reaches \$16,000,000.

The Waste-to-Energy operations cost is composed of the following:

| | <u>2020</u> | <u>2019</u> |
|--|----------------------------|----------------------------|
| Operating and pass through costs Capital charge | \$ 17,181,735 4,189,600 | \$ 16,489,306 4,189,233 |
| Total | <u>\$ 21,371,335</u> | \$ 20,678,539 |

Future minimum annual lease payments from the Partnership are as follows at December 31:

| <u>Year</u> | <u>Amount</u> |
|---|--|
| 2021 2022 2023 2024 2025 – 2029 2030 – 2033 2034 – 2035 | \$ 2,115,000 2,220,000 2,330,000 2,445,000 14,190,000 14,020,000 7,895,000 |
| Total future minimum lease payments | 45,215,000 |
| Less: Income recognized prior to May principal payment | (1,410,000) |
| Net Investment in Lease | 43,805,000 |
| Less: Current portion | (2,115,000) |
| Long-term portion | <u>\$ 41,690,000</u> |

8. 2015 SERIES A AND 2015 SERIES B BONDS PAYABLE

In 2015, OCRRA issued \$54,560,000 in Revenue Bonds, consisting of Series 2015A Tax-Exempt Bonds totaling \$53,505,000 and Series 2015B Taxable Bonds totaling \$1,055,000. The 2015A bonds bear interest at an escalating rate from 3% to 5%. The 2015A bonds have a tiered maturity schedule with annual principal maturations through May 1, 2030, and an \$18,640,000 final maturity on May 1, 2035. The 2015B bonds bore interest at 1.75%, and matured May 1, 2016.

The 2015A bonds maturing on May 1, 2035 are subject to mandatory sinking fund requirements on May 1, 2031 and on each May 1 thereafter as follows:

| <u>Maγ 1:</u> | <u>Amount</u> | | | |
|--------------------------------------|---|--|--|--|
| 2031 2032 2033 2034 2035 | \$ 3,445,000 3,580,000 3,720,000 3,870,000 4,025,000 | | | |
| | .,, | | | |

As part of the debt issuance, \$42,695,385 in outstanding 2003B bonds were refunded and retired.

Activity relative to the 2015A and 2015B bonds payable for the year ended December 31, 2020 was as follows:

| was as lollow | Balance at December 31, 2019 | <u>Additions</u> | Reductions | Balance at December 31, <u>2020</u> | Due in one year |
|---------------|------------------------------|------------------|-----------------------|---|---------------------|
| 2015A | \$ 47,230,000 | \$ - | \$ (2,015,000) | \$ 45,215,000 | \$ 2,115,000 |
| 2015B | | | | | |
| Total | \$ 47,230,000 | <u>\$</u> _ | \$ (2,015,000) | \$ 45,215,000 | 2,115,000 |
| Bond Premium | 3,525,567 | | (229,932) | 3,295,635 | 229,932 |
| Total | <u>\$ 50,755,567</u> | <u>\$</u> | <u>\$ (2,244,932)</u> | <u>\$ 48,510,635</u> | <u>\$ 2,344,932</u> |

Activity relative to the 2015A and 2015B bonds payable for the year ended December 31, 2019 was as follows:

| was as follow | Balance at December 31, 2018 | <u>Additions</u> | Reductions | Balance at December 31, <u>2019</u> | Due in one year |
|---------------|------------------------------|------------------|-----------------------|---|--------------------|
| 2015A | \$ 49,165,000 | \$ - | \$ (1,935,000) | \$ 47,230,000 | \$ 2,015,000 |
| 2015B | | _ | | | |
| Total | \$ 49,165,000 | <u>\$</u> _ | \$ (1,935,000) | \$ 47,230,000 | 2,015,000 |
| Bond Premium | 3,755,499 | _ | (229,932) | 3,525,567 | 229,932 |
| Total | <u>\$ 52,920,499</u> | <u>\$</u> | <u>\$ (2,164,932)</u> | <u>\$ 50,755,567</u> | \$ 2,244,932 |

8. 2015 SERIES A AND SERIES B BONDS PAYABLE (Continued)

General covenants require OCRRA to impose charges sufficient to pay debt service, enforce certain contractual obligations that assure continued flow of Onondaga County waste into the System, prepare annual budgets and maintain proper books and records, and to furnish appropriate financial information to the Trustee on an annual basis. These bonds are not actively traded. Specific covenants include the setting of tipping fees and user charges that when taken together with other System Revenues, produces revenues available for debt service in each fiscal year equal to or exceeding 110% of all debt service on the bonds outstanding during the period, and the maintaining of \$3,000,000 in unencumbered cash reserves as of June 30 and December 31 of each fiscal year.

Interest paid as of December 31, 2020 and 2019, amounted to \$1,878,001 and \$1,970,968 respectively.

The following is a schedule of the future minimum payments under the bond agreement, including mandatory sinking fund requirements as of December 31:

| <u>Year</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|--|--|--|--|
| 2021 2022 2023 2024 2025 2026 – 2030 2031 – 2034 | \$ 2,115,000 2,220,000 2,330,000 2,445,000 2,570,000 14,895,000 14,615,000 | \$ 2,021,475 1,913,100 1,799,350 1,679,975 1,554,600 5,662,375 1,841,500 | \$ 4,136,475 4,133,100 4,129,350 4,124,975 4,124,600 20,557,375 16,456,500 |
| 2035 | 4,025,000 | 80,500 | 4,105,500 |
| Total | \$ 45,215,000 | \$ 16,552,875 | \$ 61,767,875 |

9. 2019 BONDS PAYABLE

In 2019, OCRRA issued \$10,835,000 in Revenue Bonds, as subordinate lien bonds under the 2015 Master Indenture. The 2019 bonds bear interest at an escalating rate from 3% to 5%. The 2019 bonds have a tiered maturity schedule with annual principal maturations through May 1, 2034. Interest paid in 2020 amounted to \$518,825. These bonds are subject to the covenants contained in the 2015 Master Indenture.

Activity relative to the Series 2019 bonds payable for the year ended December 31, 2020 was as follows:

| | Balance at December 31, <u>2019</u> | <u>Additions</u> | Reductions | Balance at December 31, <u>2020</u> | Due in one year |
|--------------|---|------------------|------------|---|-----------------|
| Series 2019 | \$ 10,835,000 | <u>\$</u> _ | (505,000) | \$ 10,330,000 | \$ 525,000 |
| Bond Premium | <u>\$ 1,338,827</u> | \$ - | (100,412) | \$ 1,238,41 <u>5</u> | \$ 100,412 |

9. 2019 BONDS PAYABLE (Continued)

The following is a schedule of the future minimum payments under the Series 2019 supplemental bond agreement as of December 31:

| <u>Year</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|-------------|------------------|-----------------|---------------|
| 2021 | \$ 525,000 | \$ 500,750 | \$ 1,025,750 |
| 2022 | 550,000 | 476,500 | 1,026,500 |
| 2023 | 580,000 | 448,250 | 1,028,250 |
| 2024 | 605,000 | 418,625 | 1,023,625 |
| 2025 | 640,000 | 387,500 | 1,027,500 |
| 2026 – 2030 | 3,715,000 | 1,411,875 | 5,126,875 |
| 2031 – 2034 | 3,715,000 | 383,125 | 4,098,125 |
| Total | \$ 10,330,000 | \$ 4,026,625 | \$ 14,356,625 |

10. RETIREMENT PLANS

New York State Employees' Retirement System (NYSERS)

OCRRA participates in the New York State Employees' Retirement System (NYSERS) also referred to as New York State and Local Retirement System (the System). This is a cost-sharing, multiple employer public employee retirement system, providing retirement benefits as well as death and disability benefits. The net position of the System is held in the New York State Common Retirement Fund (the Fund), established to hold all net position and record changes in plan net position allocated to the System, System benefits are established under the provisions of the New York State Retirement and Social Security Law (NYS RSSL). Once an employer elects to participate in the System, the election is irrevocable. The New York State Constitution provides that pension membership is a contractual relationship and plan benefits cannot be diminished or impaired. Benefits can be changed for future members only by enactment of a State statute. OCRRA also participates in the Public Employees' Group Life Insurance Plan (GLIP), which provides death benefits in the form of life insurance. The System is included in the State's financial report as a pension trust fund. That report, including information with regard to the benefits provided, may be found on the following website shown: www.osc.state.ny.us/retire/publications/index.php or obtained by writing to the New York State and Local Retirement System, 110 State Street, Albany, New York 12244.

The System is noncontributory for the employees who joined prior to July 27, 1976. For employees who joined the Systems after July 27, 1976, and prior to January 1, 2010, employees contribute 3% of their salary, except that employees in the Systems more than ten years are no longer required to contribute. For employees who joined after January 1, 2010 and prior to April 1, 2012, employees in NYSERS contribute 3% of their salary throughout their active membership. For employees who joined after April 1, 2012, employees contribute 3% of their salary until April 1, 2013 and then contribute 3% to 6% of their salary throughout their active membership. The Comptroller annually certifies the actuarially determined rates expressly used in computing the employers' contributions based on salaries paid during the System's fiscal year ending March 31.

Contributions for the current year and two preceding years were equal to 100 percent of contributions required, and were as follows:

| <u>Year</u> | <u>Amount</u> |
|-------------|---------------|
| 2020 | \$ 535,318 |
| 2019 | 531,275 |
| 2018 | 553,330 |

New York State Employees' Retirement System (NYSERS) (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows/Inflows of Resources Related to Pensions

At December 31, 2020 and 2019, OCRRA reported a net pension liability of \$3,102,083 and \$916,999, respectively, for its proportionate share of the NYS ERS net pension liability. The net pension liability was measured as of March 31, 2020 and 2019, and the total pension liability used to calculate the net pension liability was determined by the actuarial valuations as of those dates. OCRRA's proportion of the net pension liability was based on a projection of OCRRA's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At December 31, 2020 and 2019, OCRRA's proportion was .0117146% and .0129423%, respectively. For the year ended December 31, 2020 and 2019, OCRRA recognized pension expense of \$1,101,880 and \$654,440, respectively.

At December 31, 2020, OCRRA reported deferred outflows/inflows of resources related to pensions from the following sources:

| | C | Deferred Outflows of Resources | | Deferred Inflows of Resources |
|--|----|--------------------------------------|----|-------------------------------------|
| Differences between expected and actual experience | \$ | 182,570 | \$ | - |
| Changes of Assumptions | | 62,461 | | 53,934 |
| Net difference between projected and actual earnings on pension plan investments | | 1,590,279 | | - |
| Changes in proportion and differences between OCRRA's contributions and proportionate share of contributions | | 113,913 | | 66,056 |
| Contributions subsequent to the measurement date | | 401,490 | _ | |
| Total | \$ | 2,350,713 | \$ | 119,990 |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year Ended March 31: | <u>Amount</u> |
|----------------------|---------------|
| 2021 | \$ 323,331 |
| 2022 | 464,034 |
| 2023 | 581,083 |
| 2024 | 460,784 |
| Thereafter | - |
| Total | 1,829,232 |

OCRRA recognized \$401,489 as a deferred outflow of resources related to pensions resulting from contributions made subsequent to the measurement date of March 31, 2020, which will be recognized as a reduction of the net pension liability in the year ended December 31, 2021.

New York State Employees' Retirement System (NYSERS) (Continued)

At December 31, 2019, OCRRA reported deferred outflows/inflows of resources related to pensions from the following sources:

| • | | 0 | Deferred utflows of esources | Deferred Inflows of Resources |
|---|--|----|------------------------------------|-------------------------------------|
| | Differences between expected and actual experience | \$ | 180,576 | \$ 61,556 |
| | Changes of Assumptions | | 230,496 | - |
| | Net difference between projected and actual earnings on pension plan investments | | - | 235,353 |
| | Changes in proportion and differences between OCRRA's contributions and proportionate share of contributions | | 109,397 | 8,806 |
| | Contributions subsequent to the measurement date | | 398,456 | |
| | Total | \$ | 918,925 | \$ 305,715 |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year Ended March 31: | <u>Amount</u> | <u>unt</u> |
|----------------------|---------------|------------|
| 2020 | \$ 235,838 | ,838 |
| 2021 | (154,616) | ,616) |
| 2022 | 1,575 | ,575 |
| 2023 | 131,957 | ,957 |
| Thereafter | | - |
| Total | 214,754 | ,754 |

OCRRA recognized \$398,456 as a deferred outflow of resources related to pensions resulting from contributions made subsequent to the measurement date of March 31, 2019, which were recognized as a reduction of the net pension liability in the year ended December 31, 2020.

Actuarial Assumptions

The total pension liability at March 31, 2020 was determined by using an actuarial valuation as of April 1, 2019, with update procedures used to roll forward the total pension liability to March 31, 2020. The actuarial valuation used the following actuarial assumptions:

| | <u>EKS</u> |
|--|------------|
| Inflation | 2.5% |
| Salary increases | 4.2% |
| Investment Rate of Return (net investment expense and inflation) | 6.8% |
| Cost of living adjustments | 1.3% |

Annuitant mortality rates are based on April 1, 2010 – March 31, 2015 System experience with adjustments for mortality improvements based on the Society of Actuaries' Scale MP-2014.

The actuarial assumptions used in the April 1, 2017 valuation are based on the results of an actuarial experience study for the period April 1, 2010 – March 31, 2015.

New York State Employees' Retirement System (NYSERS) (Continued)

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target allocation and estimates of arithmetic real rates of return for each major asset class are summarized below:

| Asset class | Target allocation | Long-term expected real rate of return |
|----------------------------|-------------------|---|
| Domestic equity | 36.0% | 4.05% |
| International equity | 14.0 | 6.15 |
| Private equity | 10.0 | 6.75 |
| Real estate | 10.0 | 4.95 |
| Absolute return strategies | 2.0 | 3.25 |
| Opportunistic portfolio | 3.0 | 4.65 |
| Real assets | 3.0 | 5.95 |
| Bonds and mortgages | 17.0 | 0.75 |
| Cash | 1.0 | 0.00 |
| Inflation-indexed bonds | 4.0 | 0.50 |
| | 100.0 % | |

Discount Rate

The discount rate used to calculate the total pension liability was 7.0%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current contribution rates and that contributions from employers will be made at statutorily required rates, actuarially. Based upon the assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Pension Plan Fiduciary Net Position (000's)

The components of the current-year net pension liability of the employers as of March 31, 2020 were as follows:

| Total pension liability | \$ 194,596,261 |
|---|----------------------|
| Net position | 168,115,682 |
| Net pension liability (asset) | <u>\$ 26,480,579</u> |
| ERS net position as a percentage of total pension liability | 86.39% |

New York State Employees' Retirement System (NYSERS) (Continued)

Sensitivity of the Proportionate Share of the Net Pension Liability to the Discount Rate Assumption – December 31, 2020

The following presents OCRRA's proportionate share of the net pension liability calculated using the discount rate of 7.0%, as well as what the OCRRA's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower (6.0%) or 1% higher (8.0%) than the current rate:

| 1% | Current | 1% |
|---------------|---------------|---------------|
| Decrease | Discount | Increase |
| <u>(5.8%)</u> | <u>(6.8%)</u> | <u>(7.8%)</u> |
| | | |

Proportionate Share of Net Pension liability (asset) \$ 5,693,198 \$ 3,102,083 \$ 715,655

Sensitivity of the Proportionate Share of the Net Pension Liability to the Discount Rate Assumption – December 31, 2019

The following presents OCRRA's proportionate share of the net pension liability calculated using the discount rate of 7.0%, as well as what the OCRRA's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower (6.0%) or 1% higher (8.0%) than the current rate:

| | 1% | Current | 1% |
|--|---------------|---------------|----------------|
| | Decrease | Discount | Increase |
| | <u>(6.0%)</u> | <u>(7.0%)</u> | <u>(8.0%)</u> |
| Proportionate Share of Net Pension liability (asset) | \$ 4,009,265 | \$ 916,999 | \$ (1,680,724) |

Deferred Compensation Plan

Several of OCRRA's employees elect to participate in the New York State Deferred Compensation Plan under Section 457 of the Tax Law.

11. OTHER POSTEMPLOYMENT BENEFITS (OPEB)

Health Insurance Benefits

In addition to providing pension benefits, OCRRA provides health insurance benefits to certain retired employees and their spouses and beneficiaries, hired before April 10, 2002, between the ages of 55 and 65 under a single-employer defined benefit healthcare plan, the Onondaga County Resource Recovery Postretirement Healthcare Benefits Plan. The plan is administered by OCRRA. OCRRA's Board of Directors has the authority to establish and amend the plan's benefits.

Funding Policy

Eligible employees who retire from employment between the ages of 55 and 61 may waive their COBRA rights and continue their health insurance benefits (exclusive of dental coverage) by paying the full cost of the coverage. These employees at age 62 may continue coverage until they become Medicare eligible by paying 25% of the coverage with OCRRA contributing the other 75% of premiums for eligible retired plan members and their spouses. Once these employees are eligible for Medicare they lose their coverage and receive payments equal to \$50 per month until their death. The payments are intended to offset the cost of Medicare supplemental benefits, but retirees are not required to use the payments for that purpose. Represented employees hired after January 1, 2002, and non-represented employees hired after April 10, 2002 are not eligible for any postemployment benefits.

11. OTHER POSTEMPLOYMENT BENEFITS (OPEB) (Continued)

Annual OPEB Cost and Net OPEB Obligation

OCRRA's annual other postemployment benefit (OPEB) cost is calculated based on the net OPEB obligation and the estimated amortization years remaining. OCRRA has elected to calculate the OPEB obligation and related information using the alternative measurement method permitted by GASB Statement 75 for employers in plans with fewer than one hundred total plan members. Currently, five retirees are receiving benefits. The following table shows the components of OCRRA's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in OCRRA's net OPEB obligation:

| Annual required contribution Actuarial adjustment Contributions made | \$ 37,439 (25,576) (83,995) |
|--|--------------------------------------|
| Decrease in net OPEB obligation | (72,132) |
| Net OPEB obligation - beginning of year | 446,519 |
| Net OPEB obligation - end of year | \$ 374,387 |
| Annual OPEB cost | \$ 37,439 |
| Percentage of annual OPEB cost contributed | 224% |

OCRRA's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, the net OPEB obligation for the fiscal year 2020 and the two preceding years were as follows:

| Fiscal Year Ended | Annua | al OPEB Cost | Percentage of Annual OPEB Cost <u>Contributed</u> | | Net OPEB Obligation | |
|--------------------------|-------|------------------|---|----|------------------------|--|
| 12/31/2018 12/31/2019 | \$ | 47,104 40,593 | 170.34% 157.68% | \$ | 565,246 446,519 | |
| 12/31/2019 | | 37,439 | 224.35% | | 374,387 | |

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about retirement age and healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with long-term perspective of the calculations. The valuation is performed December 31 of each year.

11. OTHER POSTEMPLOYMENT BENEFITS (OPEB) (Continued)

Methods and Assumptions (continued)

The following simplifying assumptions were made:

- Retirement age for active employees Based on the historical average retirement age for the covered group, active plan members were assumed to retire at age 63.4 years.
- Marital status Marital status of members at the calculation date was assumed to continue throughout retirement.
- Eligibility Retirees are entitled to benefits until the age of 65 years.
- Healthcare cost trend rate -The expected rate of increase in healthcare insurance premiums was a rate of 10% initially, reduced to an ultimate rate of 5% after eight years.
- *Health insurance premiums* 2020 health insurance premiums for retirees were used as the basis for calculation of the present value of total benefits to be paid.
- Early Retirees- Health insurance costs for early retirees were calculated based on actual expenses during 2020 and assumes that each retiree retains their current coverage through the date they become Medicare eligible.

Based on the historical and expected returns of OCRRA's cash and cash equivalents, a discount rate of 4% was used.

12. COMMITMENTS AND CONTINGENCIES

Operating Leases

OCRRA leases land, equipment and office facilities under operating leases. Rental payments under these agreements were approximately \$113,000 and \$88,000 during 2020 and 2019, respectively. Obligations under all cancelable and non-cancelable long-term operating leases are as follows at December 31, 2019:

| <u>Year</u> | <u>Amount</u> |
|--|---|
| 2021 2022 2023 2024 Thereafter | \$ 98,860 50,360 860 860 500 |
| Total | \$ 151,440 |

Capital Leases:

During 2017, OCRRA initiated a municipal finance lease program for the purchase of replacement equipment required for OCRRA operations. These capital leases allow OCRRA to preserve cash reserves while purchasing needed equipment in a timely manner. Interest rates on capital leases range 1.75% to 3.38%, and each lease is for a term of 5 years. During 2020, OCRRA made principal payments of \$940,836, and interest payments of \$62,984. The net book value of assets under capital leases at December 31, 2020 is \$1,632,595.

12. COMMITMENTS AND CONTINGENCIES (Continued)

Capital Leases (continued):

The following is an aggregate schedule of future capital lease principal and interest payments as of December 31, 2020:

| <u>Year</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|-------------|------------------|-----------------|--------------|
| 2021 | 853,746 | 39,895 | 893,641 |
| 2022 | 532,259 | 19,640 | 551,899 |
| 2023 | 256,108 | 6,008 | 262,116 |

Property Stabilization

In 1997, OCRRA approved a property stabilization program to assist a limited number of property owners who live immediately adjacent to the landfill site. Payments under the plan make up a portion of the difference between the fully assessed value of a property and the actual sales price. In 2020 and 2019, no such payments were made.

Landfill Contracts

OCRRA has a contract with High Acres Landfill for ash disposal through December 2025. The per ton incinerator ash residue disposal charge will range from \$16.95 to \$20.62 over the term of the contract. OCRRA has a contract with Seneca Meadows, Inc. through December 2025, for bypass, ash, and tire disposal. The per ton solid waste/bypass solid waste disposal charge will range from \$29 to \$43 for by-pass, \$24 to \$36 for ash, and \$100 to \$257/ton for tires, over the term of the contract. OCRRA has a contract with Madison County Dept. of Solid Waste for ash disposal through June 2027, with two four year options thereafter, a per ton incinerator ash residue disposal charge ranging from \$14 to \$15.50 through 2019, and an escalation of 2% per year thereafter. Total costs incurred under all agreements were \$1,891,328 and \$2,141,514 during 2020 and 2019; respectively, and are included in landfill contracts on the statements of revenues, expenses and changes in net position.

OCRRA entered into an Interim Host Community Agreement (Interim Agreement) with the Town of Van Buren (Van Buren) in 1998. The Interim Agreement provides for annual payments to Van Buren during the period prior to development of the landfill facility. The Interim Agreement includes provisions for annual increases based upon a five-year rolling average of the Van Buren tax rate. In no case shall such annual increase be greater than 2%, according to the Interim Agreement. The Host Community Interim Agreement was extended pursuant to an automatic renewal provision through the year 2020.

OCRRA recorded payments to Van Buren in the amount of \$60,716 and \$60,099 in 2020 and 2019, respectively.

Litigation

OCRRA is occasionally a party to various proceedings arising in the normal course of business. There are presently no proceedings pending that would have a significant impact on the financial position of OCRRA.

Recycling

OCRRA's current contract with a local material recovery facility has a market based termination clause. Should either party cancel this agreement, OCRRA could incur significant expenditures to continue its recycling program.

Union Contract

OCRRA's contract with union employees runs through December 31, 2022.

12. COMMITMENTS AND CONTINGENCIES (Continued)

Financial Assurance

OCRRA maintains several permits and registrations with the NYS Department of Environmental Conservation (NYSDEC). Regulations require that OCRRA calculate and provide financial assurance for closure costs related to these facilities. OCRRA has elected to meet this requirement through a local government financial test. As of December 31, 2020, OCRRA's estimated closure costs are \$2,029,834 related to non-landfill facilities. These costs are recognized in the year a facility's operations cease; or amortized from the date a decision has been made to cease operations through the closure date. More information on these requirements can be found in the NYS DEC Regulations, specifically 6 NYCRR Part 360.

13. NATIONAL GRID AGREEMENT

OCRRA and National Grid participate in an electricity purchase agreement through 2025. National Grid and OCRRA have established the upper limit for the agreement at 243,000,000 Kwh. For calendar years 2016 through 2025, OCRRA receives 77.50% of the market rate. In 2020 and 2019, respectively OCRRA received an annual average sale price of 1.28 and 1.52 cents per kilowatt hour.

14. CONCENTRATION

The top five haulers delivered approximately 61% and 63% of the total municipal solid waste to OCRRA during the years ended December 31, 2020 and 2019, respectively. These haulers also accounted for approximately 66% and 65% of accounts receivable at December 31, 2020 and 2019, respectively.

15. SUBSEQUENT EVENTS

Subsequent events have been evaluated by management through March 10, 2021, the date the financial statements were available to be issued.

REQUIRED SUPPLEMENTARY INFORMATION - SCHEDULE OF FUNDING PROGRESS DECEMBER 31, 2020

| | Actuarial Value of | Total OPEB | |
|-------------------|--------------------|------------|--------------|
| <u>Year</u> | <u>Assets</u> | Liability | Funded Ratio |
| December 31, 2018 | - | 565,246 | 0% |
| December 31, 2019 | - | 446,519 | 0% |
| December 31, 2020 | - | 374,387 | 0% |

REQUIRED SUPPLEMENTARY INFORMATION - PENSIONS FOR THE YEAR ENDED DECEMBER 31, 2020

| Schedule of Proportionate Share of Net Pension Lia | ability | (Asset |) – in thousands |
|--|---------|--------|------------------|
|--|---------|--------|------------------|

| | <u>2020</u> | <u>2019</u> | <u>2018</u> | <u>2017</u> |
|--|-------------|-------------|-------------|-------------|
| Proportion of the net pension liability (asset) | .01% | .01% | .01% | .01% |
| Proportionate share of the net pension liability (asset) | \$3,102 | \$917 | \$420 | \$1,154 |
| Covered employee payroll | \$3,683 | \$4,044 | \$3,894 | \$4,021 |
| Proportionate share of the net pension liability (asset) as a | | | | |
| percentage of its covered payroll | 84.22% | 22.68% | 10.78% | 28.70% |
| Plan fiduciary net position as a percentage of the total pension | 86.39% | 96.27% | 98.24% | 94.70% |
| liability (asset) | | | | |

Schedule of Proportionate Share of Net Pension Liability (Asset) – in thousands

| | <u> 2016</u> | <u> 2015</u> |
|--|--------------|--------------|
| Proportion of the net pension liability (asset) | .01% | .01% |
| Proportionate share of the net pension liability (asset) | \$2,019 | \$427 |
| Covered employee payroll | \$3,653 | \$3,603 |
| Proportionate share of the net pension liability (asset) as a | | |
| percentage of its covered payroll | 55.26% | 11.85% |
| Plan fiduciary net position as a percentage of the total pension | 90.70% | 97.90% |
| liability (asset) | | |

Schedule of Contributions, Pension Plans – in thousands

| Contractually required contribution Contributions in relation to the contractually required | 2020 | 2019 | 2018 | <u>2017</u> |
|--|---------|---------|---------|-------------|
| | \$ 535 | \$ 531 | \$ 553 | \$ 524 |
| contribution Contribution deficiency (excess) | \$ 535 | \$ 531 | \$ 553 | \$ 524 |
| | | | | |
| Covered employee payroll | \$3,683 | \$4,044 | \$3,894 | \$4,021 |
| Contributions as a percentage of covered-employee payroll | 14.53% | 13.13% | 14.20% | 13.03% |

Schedule of Contributions, Pension Plans – in thousands

| Contractually required contribution | 2016 \$ 533 | <u>2015</u> \$ 658 |
|---|----------------|-----------------------|
| Contributions in relation to the contractually required contribution Contribution deficiency (excess) | \$ 533 | \$ 658 |
| Covered employee payroll | \$3,653 | \$3,603 |
| Contributions as a percentage of covered-employee payroll | 14.59% | 18.26% |

Information for periods prior to the implementation of GASB 68 (2008-2014) is unavailable and the above-related disclosures will be completed each year going forward as information becomes available.

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

Board of Directors Onondaga County Resource Recovery Agency North Syracuse, New York

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Onondaga County Resource Recovery Agency (OCRRA) as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise OCRRA's basic financial statements, and have issued our report thereon dated March 10, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered OCRRA's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of OCRRA's internal control. Accordingly, we do not express an opinion on the effectiveness of OCRRA's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



Compliance and Other Matters

As part of obtaining reasonable assurance about whether OCRRA's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of OCRRA's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the OCRRA's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Syracuse, New York March 10, 2021

Grossman St Amm CPAs

OCRRA Management

Dereth GlanceExecutive Director

Michael Mokrzycki

Business Officer

Cristina Albunio Engineer

Renee Czerwiak Executive Secretary

James Gascon, Esq.
Outside Legal Counsel

Kristen R. Lawton
Public Information Officer

Andrew J. Radin
Recycling & Waste Reduction Director

Kevin SpillaneTransfer Operations Director

Onondaga County Resource Recovery Agency

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