



OCRRA's Vision

By 2010, OCRRA will be recognized as a world leader in local waste disposal and recycling solutions making our community one of the best places to live and work.

OCRRA's Mission

OCRRA provides to the community a solid waste solution that is environmentally sound, highly efficient, safe and innovative, by utilizing the optimal mix of waste reduction, recycling, and disposal.

OCRRA's Core Values

- Integrity and Honesty
- Environmental Stewardship
- Fiscal Responsibility
- Excellence in Services
 - Customer Service
 - Public Participation
 - Community Relations

2008 ANNUAL BUDGET SUMMARY



OCRRA

100 Elwood Davis Road
North Syracuse, NY 13212-4312

Telephone: (315) 453-2866
Fax: (315) 453-2872
Hotline: (315) 453-2870
Web Site: www.ocrra.org
E-mail: ocrra@ocrra.org

OCRRA Board of Directors

John Brennan, Esq., Chair

Albert J. Antelmi
Jake Barrett
John Copanas
Mark Donnelly
Roger B. Eidt, Vice Chair
Dereth Glance
Earl R. Hall

Donald J. Hughes, PhD.
Jonathan Y. Kelley
Gary Lavine, Esq.
Anthony G. Mangano
Gwendolyn Raeford
Ravi Raman, Treasurer
Robert R. Ripberger

A. T. Rhoads
Executive Director

A Message from the Executive Director

- The OCRRA Budget for 2008 charts a plan for many changes and improvements. For several years, we have explored program models to deliver additional environmental services to the community. In September 2007, OCRRA opened a new Community Collection Center to migrate away from one-day event style collections to permanent drop-off opportunities. In the beginning, the Community Collection Center is serving the public with a convenient outlet for book and battery recycling, blue bin and recycling information, and a place to capture lamps, cell phones, and smoke detectors for recycling or proper disposal. 2008 marks the first full year of operations for the center. The Five-Year Capital Plan that is part of the 2008 Budget also envisions the purchase and development of a more comprehensive collection center in 2010 if the program is the success we anticipate. In a nutshell, the Community Collection Center typifies the OCRRA Budget – an accurate annual forecast of operations, an environmental benefit for the community, and a long-range Capital Plan to make pilot programs permanent as success takes hold.
- OCRRA's Budget is developed through accurate forecasting by the management team. Those plans and forecasts were reviewed at multiple (at least 8) committee meetings of the full Board. Every one of the meetings was open to the public and the Budget was advertised and available for public comment before its adoption. Additional improvements were made to the 2008 document to improve readability and transparency. This is a Budget for a public agency, developed with the public in mind.

- The 2008 Budget adopts only one fee change. The disposal fee for trash goes up \$2.00 per ton to \$65.00 in 2008. All other fees for 2008 remain the same, including the fees for construction debris, roofing materials, appliances, and compost which OCRRA reduced in 2007. Revenues for 2008 reflect the modest increase in the trash disposal fee, but also anticipate less tonnage in 2008. We forecast tonnage to be down as the BlueBinIt recycling harvests more recyclables from the trash. Also, tonnage is forecast to be down slightly due to potential economical cooling in the retail and residential construction sectors of the economy.
- The expenses for 2008 reflect the inflationary impacts of our time: galloping fuel costs and health insurance expenses, and very moderate increases in most other areas. I salute the managers and the Board for their sincere actions to trim expenses and still keep OCRRA on course to provide excellent environmental service.
- OCRRA's commitment to public education continues with its exciting and action-provoking BlueBinIt Campaign begun in 2007 and continuing in 2008.
- We anticipate 2008 to be another year of great environmental performance. We adopt an Operations Plan and a Capital Plan which recognizes and looks forward to opportunities and changes.

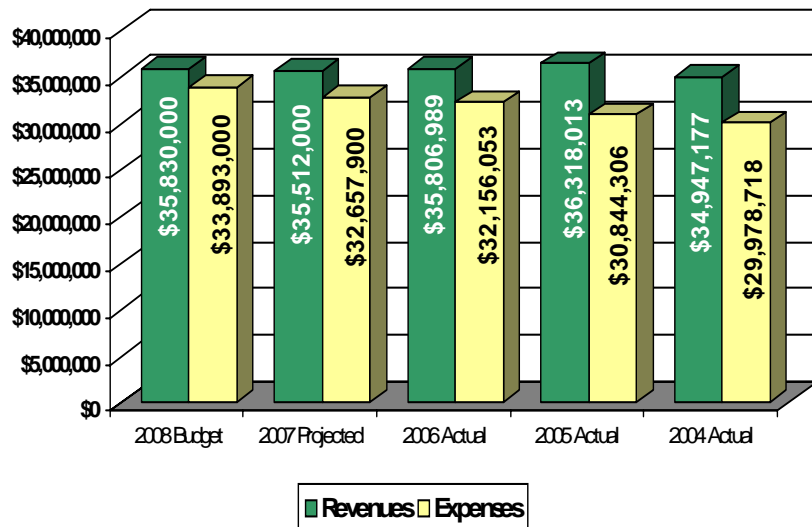
A. T. Rhoads, Executive Director, OCRRA

Budget Comparison

Major components of the 2008 Budget compared to the 2007 Budget are as follows:

Expense/Revenue Component	2008 Budget	2007 Budget	Budget Inc / (Dec)
Tipping Fee Revenues	\$ 20,591,000	\$ 19,850,000	\$ 131,000
Electricity Revenues	\$ 11,955,000	\$ 12,250,000	\$ (295,000)
Recovered Materials	\$ 1,260,000	\$ 930,000	\$ 330,000
Other Revenues	\$ 454,000	\$ 424,000	\$ 30,000
Investment Income	\$ 1,570,000	\$ 1,550,000	\$ 20,000
Total Revenues	\$ 35,830,000	\$ 35,614,000	
Waste-to-Energy Operations	\$ 13,151,000	\$ 12,600,000	\$ 551,000
Operating Expenses	\$ 6,817,000	\$ 6,998,500	\$ (181,500)
Personal/Fringes	\$ 4,476,000	\$ 4,391,500	\$ 84,500
Debt Service Expense	\$ 9,449,000	\$ 9,452,000	\$ (3,000)
Operations Total	\$ 33,893,000	\$ 33,442,000	\$ 451,000
Result of Operations	\$ 2,172,000	\$ 748,440	\$ 1,492,000
<i>Contingent Debt</i>	\$ 567,490	\$ 748,440	\$ (180,950)
<i>Net Asset Replacement</i>	\$ 1,369,510	\$ 1,423,560	\$ (54,050)
Total	\$ 35,830,000	\$ 35,614,000	\$ 216,000

Comparison of Agency Revenues and Expenditures



Capital Needs for 2008

OCRRA's 2008 Capital Budget for Transfer Operations and, Recycling lists potential expenditures of \$1,713,000. This includes all of the identified OCRRA capital programs that are scheduled to be implemented within the system during 2008.

Unit/Program

Ley Creek Transfer Station:	
Roof Replacement	\$ 125,000
Maintenance Facility	\$ 200,000
Street Sweeper	\$ 125,000
Dust Collection System	\$ 75,000
Transfer Trailer Replacement	\$ 200,000
New Storage Area Lighting	\$ 48,000
Steel Siding on Main Building	\$ 110,000
Tractor Replacement	\$ 200,000
Skid Steer Loader	\$ 36,000

Rock Cut Road Transfer Station:

Hard-Top Transfer Trailers (3)	\$ 170,000
--------------------------------	------------

Transfer Total 2008

\$ 1,289,000

Unit/Program

Compost Sites	
<i>Amboy Development:</i>	
Forklift for Community Collection Center*	\$ 28,000
Rehabilitation of the Storage Building*	\$ 320,000
Preliminary Environmental Survey & Remediation	\$ 50,000
Fence Repair	\$ 12,000
Replacement Tires for Amboy Loader	\$ 6,000
<i>Jamesville:</i>	
Site Improvements	\$ 8,000

*Indicates may be grant eligible

Recycling Total 2008

\$ 424,000

OCRRA 2008 Grand Total

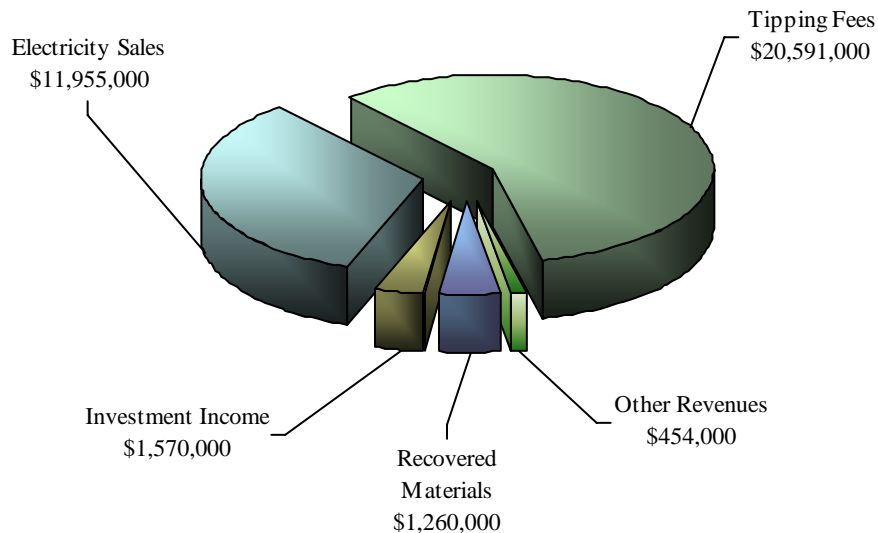
\$ 1,713,000

Where Revenue Dollars Come From

OCRRA's 2008 anticipated revenues are produced from the following sources:

Revenue Projections	Amount	%
Tipping Fees	\$ 20,591,000	57.5%
Electricity Sales (WTE)	\$ 11,955,000	33.4%
C&D Tipping Fees	\$ 1,260,000	3.5%
Other Revenues	\$ 454,000	1.3%
Investment Income	\$ 1,570,000	4.4%
Total Revenues	\$ 35,830,000	100%

Sources of Agency 2008 Budget Revenues



How Each Dollar Is Spent

OCRRA's 2008 anticipated expenses are allocated to the following needs:

Expense Projections	Amount	%
Waste-to-Energy	\$ 13,151,000	36.7%
Transfer Operations	\$ 4,845,000	13.5%
Recycling and Waste Reduction	\$ 1,387,000	3.9%
Administration and Support	\$ 585,000	1.6%
Personal Services	\$ 3,675,000	10.3%
Fringe Benefits	\$ 801,000	2.2%
Debt Service	\$ 9,449,000	26.4%
Operating Contingency	0	0.0%
Operating Expenditures	\$ 33,893,000	94.6%
<i>Contingent Debt Reduction</i>	<i>\$ 567,490</i>	<i>1.6%</i>
<i>Net Asset Replacement</i>	<i>\$ 1,369,510</i>	<i>3.8%</i>
<i>Total Other Expense</i>	<i>\$ 1,937,000</i>	<i>5.4%</i>

Grand Total **\$ 35,830,000** *100.0%*
(rounded)

2008 Expenses By Category

